AGENDA COUNCIL MEETING

MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9

May 10, 2022 6:00 pm

Council Chambers

ADOPTION OF AGENDA A.

- PUBLIC HEARING 1335-22 (LAND USE BYLAW AMENDMENT GARDEN SUITE) B.
 - 1. Agenda
 - 2. Bylaw 1335-22
- C. MINUTES/NOTES
 - 1. Committee Meeting Minutes
 - April 26, 2022
 - 2. Council Meeting Minutes
 - April 26, 2022
 - 3. Special Council Meeting Minutes
 - April 29, 2022
- BUSINESS ARISING FROM THE MINUTES D.
 - a. Rural Renewal Stream Community Designation
- E. **UNFINISHED BUSINESS**
- F. COMMITTEE REPORTS / DIVISIONAL CONCERNS
 - Councillor Tony Bruder Division 1 1.
 - Reeve Rick Lemire Division 2 2.
 - Councillor Dave Cox Division 3 3.
 - 4. Councillor Harold Hollingshead - Division 4
 - Councillor John MacGarva Division 5
- ADMINISTRATION REPORTS G.
 - 1. Operations
 - a) Operations Report
 - Report from Public Works dated May 5, 2022
 - Public Works Call Log
 - b) Beaver Mines Pathway
 - Report from Administration dated May 4, 2022
 - 2. Finance
 - 3. Planning and Community Services
 - a) Bylaw 1335-22
 - Presented for 2nd and 3rd reading
 - b) AES Report
 - May 2022
 - 4. Municipal
 - a) Chief Administrative Officer Report
 - Report from CAO, dated May 5, 2022
 - b) Appointment of Members to Pincher Creek and District Public Library Board
 - Report from Administration dated May 4, 2022
 - H. **POLICY REVIEW**
 - **CORRESPONDENCE** I.

1. For Action

- a) Pincher Creek Early Learning Centre
 - Request for Letter of Support
- b) Seniors Week 2022
 - Request for Community Declaration

2. <u>For Information</u>

- a) Economic Development Ethics Training Workshop
 - Invitation for May 11, 2022
- b) KeepAlbertaRCMP Community Engagement Final Report
- c) Increased Utility Fees
 - Letter from Town of Taber
- d) Backgrounder: Rural Municipalities of Alberta Opposition to Alberta Provincial Police Service Transition
 - Information from RMA
- e) EMS Update May 2022
 - Email from Darren Sandbeck, Chief Paramedic, Emergency Medical Services, Alberta Health Services

J. NEW BUSINESS

K. CLOSED MEETING SESSION

- a. Mediation FOIP 17
- b. Code of Conduct Complaint FOIP Sec. 17
- c. Human Resources Personnel FOIP Sec. 17

L. ADJOURNMENT

PUBLIC HEARING Municipal District of Pincher Creek No. 9 Bylaw No. 1335-22 Tuesday, May 10, 2022 6:00 pm

- 1. Call Public Hearing to Order
- 2. Advertising requirement
- 3. Purpose of the hearing

The purpose of Bylaw No. 1335-22 being the bylaw to amend Bylaw 1289-18 (being the Land Use Bylaw) to add 'Garden suite' as a discretionary use to the Hamlet Transitional / Agricultural - HTA and Wind Farm Industrial - WFI

4. Presentations:

VERBAL:

WRITTEN:

- 5. Closing Comments
- 6. Adjournment from Public Hearing

MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9 BYLAW NO. 1335-22

Being a bylaw of the Municipal District of Pincher Creek No. 9 in the Province of Alberta, to amend Bylaw No. 1289-18, being the Land Use Bylaw.

Alberta 2000, Cha			funicipal Government Act, Revised Statutes of pter M-26, as amended, provides that a ss a Land Use Bylaw;				
WHEREAS		'Garden suite' as a di	e Municipal District of Pincher Creek No. 9 desires to add arden suite' as a discretionary use to the Hamlet Transitional / ricultural – HTA and Wind Farm Industrial – WFI districts;				
			proposed amendment is to allow for this here a residential use exists; and				
Gover of the	<i>nment Act</i> , Rev Municipal D	vised Statutes of Alberta	nd subject to the provisions of the <i>Municipa</i> 2000, Chapter M-26, as amended, the Counci k No. 9, in the Province of Alberta, duly				
1.	This bylaw shall be cited as "Land Use Bylaw Amendment No. 1335-22".						
2.	Amendment Land Use Bylaw No. 1289-18 as follows:						
	Add 'Garden suite' as a discretionary use to the Hamlet Transitional / Agricultu – HTA and Wind Farm Industrial – WFI districts						
3.	This bylaw shall come into force and effect upon third and final passing thereof.						
READ a first time this			day of, 2022.				
A PUBLIC HEARING was held this			day of, 2022.				
READ a second time this			day of, 2022.				
REAL	a third time a	nd finally PASSED this	day of, 2022.				
Reeve Rick I	Lemire		Chief Administrative Officer Troy MacCulloch				

DWELLING OR SLEEPING UNITS AS AN ACCESSORY USE

- 48.16 When considering an application for "Dwelling or sleeping units as an accessory use" the Municipal Planning Commission shall, among other factors, consider:
 - (a) the size of the parcel;
 - (b) the impact of the proposed use on the existing water and sewer systems;
 - (c) side yard setbacks in relation to adjacent uses; and
 - (d) potential traffic generation, and parking requirements.

SECTION 49 GARDEN SUITES

- 49.1 Garden suites shall:
 - (a) not exceed one (1) storey in height;
 - (b) require a development permit which shall expire in 5 years and is renewable once at the discretion of the Development Officer based on the original criteria of the approval and renewable thereafter at the discretion of the Municipal Planning Commission.
- 49.2 Garden suite shall be used to house individuals providing care to or receiving care from the resident(s) of the principal building.
- 49.3 Garden suites are subject to Alberta Safety Codes.
- The structure being proposed shall be shown to be readily moveable upon expiry of the approval period.

SECTION 50 SURVEILLANCE SUITES

- A development permit for a surveillance suite will only be issued if the surveillance suite is clearly compatible with and subordinate to the principal use of the subject parcel. Moreover, in the opinion of the Development Officer or Municipal Planning Commission, as the case may be, the placement of a surveillance suite shall be compatible with all existing, principal development/land uses on adjacent properties and shall not interfere with future principal development/land uses of adjacent properties.
- 50.2 Where a surveillance suite is attached to the building on a site by a roof, an open or enclosed structure, floor or a foundation, it is to be considered a part of the principal building.
- 50.3 The minimum and maximum floor area of any detached surveillance suite shall be 50 m² (538 ft²) and 102 m² (1098 ft²) respectively.
- 50.4 Where a surveillance suite is a manufactured home unit, the following shall apply:
 - (a) the unit shall have a Canadian Standards Association certification or equivalent, proof of which shall accompany the development permit application;
 - (b) the unit shall be secured and skirted to the satisfaction of the Development Officer or Municipal Planning Commission, as the case may be.



MINUTES REGULA COUNCIL COMMITTEE MEETING MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9

Tuesday, April 26, 2022 2:00 pm Council Chambers

Present: Reeve Rick Lemire, Deputy Reeve Tony Bruder, and Councillors Dave Cox, Harold Hollingshead and John MacGarva.

Staff: Health and Safety Specialist Brian Millis, Payroll Specialist Maureen Webster, Director of Development and Community Services Roland Milligan and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order, the time being 2:00 pm.

1. Approval of Agenda

Councillor Dave Cox

Moved that the agenda for Council Committee Meeting on April 26, 2022 be approved as presented.

Carried

2. Closed Session

Councillor Harold Hollingshead

Moved that Council move into closed session to discuss the following, the time being 2:01 pm:

a. Violence and Harassment Training – FOIP Sec. 17

Carried

Councillor Dave Cox

Moved that Council move out of closed session, the time being 5:01 pm.

Carried

3. Adjournment

Councillor Tony Bruder

Moved that the Committee Meeting adjourn, the time being 5:02 pm.

9539

MINUTES MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9 REGULAR COUNCIL MEETING APRIL 26, 2022

The Regular Meeting of Council of the Municipal District of Pincher Creek No. 9 was held on Tuesday, April 26, 2022, at 6:00 pm, in the Council Chambers of the Municipal District Administration Building, Pincher Creek, Alberta.

PRESENT Reeve Rick Lemire, Deputy Reeve Tony Bruder, Councillors Dave Cox, Harold Hollingshead

and John MacGarva.

STAFF Director of Development and Community Services Roland Milligan, Director of Finance

Meghan Dobie, Public Works Superintendent Eric Blanchard, David Desabrais Utilities &

Infrastructure Specialist and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order at 6:00 pm.

A. ADOPTION OF AGENDA

Councillor John MacGarva

22/157

Moved that the Council Agenda for April 26, 2022 be amended to include:

Information:

• Tourism Information Night

Closed Session:

- Request to Waive Taxes FOIP Sec. 17
- Code of Conduct Follow Up FOIP Sec. 17

And that the agenda be approved as amended.

Carried

B. DELEGATIONS

CLOSED SESSION

Councillor Dave Cox

22/158

Moved that Council move into closed session to discuss the following, the time being 6:01 pm:

a) Development Proposal

Carried

Councillor Harold Hollingshead

22/159

Moved that Council open the meeting to the public, the time being 6:53 pm.

Carried

C. MINUTES

1. Joint Council Notes

Councillor John MacGarva

22/160

Moved that the Joint Council Notes of March 30, 2022 be amended to change "Tara Cryderman" to "Jessica McClelland",

AND THAT the notes be approved as amended.

2. Committee Meeting Minutes – April 12, 2022

Councillor Tony Bruder

22/161

Moved that the Council Meeting Minutes of March 22, 2022 be approved as presented.

Carried

3. Council Meeting Minutes – April 12, 2022

Councillor Harold Hollingshead

22/162

Moved that the Council Meeting Minutes of March 22, 2022 be approved as presented.

Carried

D. BUSINESS ARISING FROM THE MINUTES

a) HALO Air Ambulance

Councillor John MacGarva

22/163

Moved that Council receive the presentation from HALO as information,

AND THAT Council donate \$2,000 towards HALO Air Ambulance for the 2022 year, with the funds to come from grants to groups and organizations.

Carried

E. UNFINISHED BUSINESS

a) Rural Renewal Stream – Community Designation

Councillor Dave Cox

22/164

Moved that the Rural Renewal Stream – Community Designation be tabled to the Council meeting of May 10, 2022.

Carried

F. COMMITTEE REPORTS / DIVISIONAL CONCERNS

- 1. Councillor Tony Bruder Division 1
 - a) Multiple calls regarding potential rezoning
 - b) Agricultural Service Board
- 2. Reeve Rick Lemire Division 2
- 3. Councillor Dave Cox– Division 3
 - a) Beaver Mines Community Association
 - b) Castle Mountain Community Association
- c) Family and Community Support Services4. Councillor Harold Hollingshead Division 4
- 5. Councillor John MacGarva Division 5
 - a) Joint Health and Safety
 - b) Crowsnest/Pincher Creek Landfill Association

Councillor Dave Cox

22/165

Moved to accept the Committee Reports and information.

G. ADMINISTRATION REPORTS

1. Operations

a) Operations Report

Councillor Tony Bruder

22/166

Moved that Council receive the Operations report, which includes the call log, for the period April 13, 2022 to April 26, 2022 as information;

Carried

b) Capital Adjustments - Bridge File 7743 Local Road over Gladstone Creek

Councillor Harold Hollingshead

22/167

Moved that Council approve \$79,000 in additional 2022 funds for the capital work required for the BF 7743 – Gladstone Creek bridge repair work, for a total project costs of \$354,000;

AND THAT Council approve the funding of this capital item through the Federal Gas Tax Fund.

Carried

- 2. Finance
- 3. Development and Community Services
 - a) Bylaw 1334-22 Land Use Bylaw (Twin Butte)

Councillor Dave Cox

22/168

Moved that Council give second reading to Bylaw 1334-22, changing the land use designation of lands legally described as a Portion of NW4 4-29 W4M containing the southerly 400 feet of the westerly 330 feet, which lies to the east of the widening of the No. 6 Highway, on Plan 3293HX from "Hamlet Single-Detached Residential 2 - HR-2" to "Hamlet Commercial -HC"

This is to allow for the potential development of a commercial storage facility on the said lands.

Denied

4. Municipal

a) Chief Administrative Officer Report

Councillor John MacGarva

22/169

Moved that Council receive for information, the Chief Administrative Officer's report for the period of April 13, 2022 to April 26, 2022.

- H. POLICY REVIEW
- I. CORRESPONDENCE

1. For Action

a) Hollywood Gala Donation Request - Request letter from St. Michaels School

Councillor Tony Bruder

22/170

Moved that the MD provide a certificate for an in-kind donation of a load of gravel and trucking for the St. Michaels school upcoming fundraiser "Hollywood Gala",

AND THAT the specifics of the donation be coordinated between administration and the Public Works Superintendent.

Carried

b) Curling Club Steering Committee Meeting - Request for dates from the Town of Pincher Creek

Councillor John MacGarva

22/171

Moved that as the MD Council would like to meet as a whole with the Town of Pincher Creek for further discussion on the proposed Curling Club, that administration be directed to propose May 10, 2022 from noon to two for a possible meeting date.

Carried

c) Program Announcement - 2022 Communities in Bloom (CiB) Participation

Councillor Tony Bruder

22/172

Moved that the Program Announcement - 2022 Communities in Bloom (CiB) Participation, be received as information.

Carried

d) APWA National Public Works Week – May 12-21, 2022 - Sample Proclamation

Councillor Dave Cox

22/173

WHEREAS, public works professionals focus on infrastructure, facilities and services that are of vital importance to sustainable and resilient communities and to the public health, high quality of life and well-being of the people of the Municipal District of Pincher Creek; and,

WHEREAS, these infrastructure, facilities and services could not be provided without the dedicated efforts of public works professionals, who are engineers, managers, and employees at all levels of government and the private sector, who are responsible for rebuilding, improving, and protecting our nation's transportation, water supply, water treatment and solid waste systems, public buildings, and other structures and facilities essential for our citizens; and,

WHEREAS, it is in the public interest for the citizens, civic leaders and children in Alberta to gain knowledge of and to maintain an ongoing interest and understanding of the importance of public works and public works programs in their respective communities; and,

WHEREAS, the year 2022 marks the 62nd annual National Public Works Week sponsored by the American Public Works Association be it now,

RESOLVED, Council for the Municipal District of Pincher Creek, does hereby designate the week May 15 - 21, 2022 as National Public Works Week; we urge all citizens to join with representatives of the American Public Works Association/Canadian Public Works Association and government agencies in activities, events, and ceremonies designed to pay tribute to our public works professionals, engineers, managers, and employees and to recognize the substantial contributions they make to protecting our national health, safety, and quality of life.

2. For Information

Moved that the following be received as information:

- a) Crestview Lodge/Pincher Creek Foundation 2022 Audit Report
- b) World Ocean Day, June 8th Motion for Ocean Protection
- c) 2022 Southern Alberta Regional Events
- d) Tourism Information Night

J. NEW BUSINESS

K. CLOSED SESSION

Councillor John MacGarva

22/174

Moved that Council move into closed session to discuss the following, the time being 8:35 pm:

- a) Castle Mountain Resort Investment FOIP Sec. 17
- b) Request to Waive Taxes FOIP Sec. 17
- c) West Land Energy Letter of Support FOIP Sec. 17
- d) Code of Conduct FOIP Sec. 17

Carried

Councillor John MacGarva

22/175

Moved that Council open the meeting to the public, the time being 9:40 pm.

Carried

a) Castle Mountain Resort Investment

Councillor John MacGarva

22/176

Moved that Council authorize administration to divest the MD shares in Castle Mountain Resort.

Carried

b) Request to Waive Taxes

Councillor Harold Hollingshead

22/177

Moved that as the MD now owns the land in question, Council write-off the 2022 taxes on tax roll 4281.00, up to a maximum of \$26.53.

Carried

c) West Lake Energy Letter of Support

Councillor Tony Bruder

22/178

Moved that Council approve the letter of support for West Lake Energy, as discussed.

Carried

d) Code of Conduct

Councillor Harold Hollingshead

22/179

Moved that Council commission a third party to further investigate the Code of Conduct complaint.

L. ADJOURNMENT	
Councillor Dave Cox	22/180
Moved that Council adjourn the meeting, the time being	9:55 pm.
	Carried
	DEEXE
	REEVE
	CHIEF ADMINISTRATIVE OFFICER

9545

MINUTES MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9 SPECIAL COUNCIL MEETING APRIL 29, 2022

The Special Meeting of Council of the Municipal District of Pincher Creek No. 9 was held on Friday, April 29, 2022, at 1:00 pm, in the Council Chambers of the Municipal District Administration Building, Pincher Creek, Alberta. Notice of the meeting was given to each Councillor and a signed Waiver of Notice Form is attached to and forms part of these minutes.

PRESENT Reeve Rick Lemire, Deputy Reeve Tony Bruder, Councillors Dave Cox, Harold Hollingshead

and John MacGarva.

STAFF CAO Troy MacCulloch and Executive Assistant Jessica McClelland.

Reeve Rick Lemire called the meeting to order at 1:00 pm.

A. ADOPTION OF AGENDA

Councillor Tony Bruder

22/181

Moved that the Council Agenda for April 29, 2022 be approved as presented.

Carried

B. CLOSED SESSION

Councillor Dave Cox

22/182

Moved that Council move into closed session to discuss the following, the time being 1:08 pm:

a) Closed Session - Reconsideration of Motion (Code of Conduct Complaint) - FOIP Sec. 17

Carried

Councillor Dave Cox

22/183

Moved that Council open the meeting to the public, the time being 2:03 pm.

Carried

Reconsideration of Motion (Code of Conduct Complaint)

Councillor Dave Cox

22/184

Moved to allow the third party investigation to continue with the scope to be limited to the allegations contained within the email of February 22, 2022,

AND THAT administration was directed to obtain at least three quotes for the investigation and for Mr. George Cuff and Sage Analytics to be included in the three.

Carried

C. ADJOURNMENT

Councillor Harold Hollingshead

22/185

Moved that Council adjourn the meeting, the time being 2:07 pm.

Carried

REEVE

MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9

WAIVER OF NOTICE OF A SPECIAL MEETING OF THE COUNCIL OF THE MUNICIPAL DISTRICT OF PINCHER CREEK NO. 9, CALLED UNDER AUTHORITY OF SECTION 194 (4) AND 194 (5) OF THE MUNICIPAL GOVERNMENT ACT, CHAPTER 26 OF THE PROVINCE OF ALBERTA.

We, the undersigned members of the Council of the Municipal District of Pincher Creek No. 9 hereby waive notice of the special meeting, to change location of the meeting, to be held in the Council Chambers on April 29, 2022, for the purpose of discussing and acting upon:

1. Closed Session - Reconsideration of Motion (Code of Conduct Complaint) - FOIP Sec. 17

U.	
Signed:	
Ta Bala	Date: April 29, 2022
Councillor Tony Bruder	
fallen	Date: April 29, 2022
Reeve Rick Lemire	
Mar	Date: April 29, 2022
Councillor Dave Cox	
NA	Date: April 29, 2022
Councillor Harold Hollingshead	
MMre Liny.	Date: April 29, 2022
Councillor John MacGarva	

Alberta Advantage Immigration Program (AAIP)

Rural Renewal Stream (RRS) Fact Sheet

What is the Alberta Advantage Immigration Program?

The Alberta Advantage Immigration Program (AAIP) is an economic immigration program that nominates individuals for permanent residence in Alberta. The AAIP has different streams for both foreign nationals who are living and working in Alberta as well as entrepreneurs wanting to establish or purchase a business in Alberta. AAIP nominees must have the skills and abilities to fill labour shortages or contribute to the economy through the ownership and operation of an Alberta business.

Both the Government of Alberta and the federal government administer the program. If an individual is nominated through the AAIP, they may apply for permanent residence status together with their spouse or common-law partner and dependent children. Program nominees must also meet medical, criminal and security federal checks to be eligible for permanent residency.

Immigration, Refugees and Citizenship Canada (IRCC) makes the final decisions on all permanent residence applications.

What makes the Rural Renewal Stream unique is that it is "community driven". To ensure success in your community, economic development groups, employers and community organizations will work together to achieve community designation to meet the labour force and economic needs of the community.

How the Rural Renewal Stream Works

Rural Alberta communities express interest in the Rural Renewal Stream (communities within an economic region can partner to apply).



Communities that meet the mandatory criteria submit their application for community designation.



The community partnership works to attract and recruit foreign nationals.



Employer provides a job offer to the successful foreign national and the community partnership ensures the candidate meets the streams criteria. An endorsement letter is provided to the foreign national.



Endorsed foreign national submits application to the Alberta Advantage Immigration Program (AAIP).



AAIP issues nomination for Permanent Residency



Foreign national applies to Immigration Refugees and Citizenship Canada for Permanent Residency.



Designated Community supports newcomers to settle permanently and be successful in the community

Mandatory Requirements for Community Designation

- Rural communities with a population less than 100,000.
 - Rural communities in the same economic region may form a partnership to submit an application.
 - Census 2016 figure will be the reference year for the population count.
 - o Communities must fall outside of the Calgary and Edmonton Census Metropolitan Area.
- Community has an organization/entity whose primary function is economic development for the community that will serve as the community designation lead and coordinator for the Rural Renewal Stream.
- Community has an Economic Development Plan.
- Community has support letters from town/municipality council(s).
- Community has support letter from a settlement providing organization (does not need to be local)
 that will be collaborating with the community to identify and plan for settlement needs for successful
 integration into the community.

Next Steps

For more information on the Rural Renewal Stream and Community Designation, please connect with your regional Workforce Consultant, visit Rural Renewal Stream, or email the Rural Renewal Stream mailbox at ruralrenewal@gov.ab.ca

If your Community is not quite ready for Community Designation, please connect with your regional Workforce Consultant for information on additional programs and services, grants to build community capacity for newcomer integration, and Workforce Partnerships.



M.D. OF PINCHER CREEK NO. 9 OPERATIONS REPORT

Current Public Works Activity

- Road Maintenance Public Works has Six (6) graders out on the roads doing road maintenance
- Contract for gravel haul has been awarded to 6 trucking company.
- Contract for Dust Control product supplied and applied has been awarded to Kortech.
- Stripping for summer view pit on going for clay and aggregate.
- MacGarva fence (Burmis) first calls are in and scheduled to be started May 9/22
- Planning for crushing and gravel pit reclamation is on going. Test holes has been performed on the MD Summerview property and aggregate has been found on the west side. Test hole has been completed in the Vantoll pit (Gladstone). Owner will be contacted to work on an agreement to purchase gravel.
- Temporary snow fence removal has been completed April 29, 2022.
- Fencing crew will start repairs of damaged wire fences occurred during the winter season along MD roads and Private properties. Only one location remaining on the old Shell road that need to be coordinated with TC energy.
- PW started to remove snow implements on some of our equipment to take advantage of the favorable weather.
- New hires on-Boarding and training still in progress.
- Training for Permanent and seasonal staff on May 17/22 for flagging and May18 and 19/22 for first aid.
- PW is working with CPP environmental to do a full desktop assessment of our gravel pit liability. Review is still ongoing. CPP received information from AEP. Proposals need to be review by Public Works
- MD will be hiring the Heavy Equipment College to provide certified training to our operator.
 Training has been scheduled for May 24th to May 31st 2022. Date and availability has been confirmed
- Work has begun for the new eco station site Monday May 02, 2022.
- ISL submitted a proposal to survey and proposed solution for drainage problem on Patton Avenue in Lundbreck.
- Garbage, Recycling, water to the airport... being done weekly by PW crew.
- Working on call log items daily.

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Capital Projects Update - Bridges

• Bridge File 75009 – Wild Cat Ranch, NE-09-09-02-W5M

- o Tender awarded to NL Smith and Sons at \$257,977.50 (Budget \$580,000)
 - 2nd East Butte Contracting Ltd
 - 3rd Don Boyce Contracting Ltd
- o The contractor repaired the silt fence and will seed the site in this Spring.
- Waiting for better conditions to seed per last contractor update

• Bridge File 75377 – Local Road over Screwdriver Creek, NW-08-06-02-W5M

- o Project has gone back to Council and is deferred until Aug. of 2022. Project will be retendered in Spring 2022. MD has issued payment to Armtec for the culvert. The culvert will stay in the PW yard until installed in the Summer of '22.
- Don Boyce (2nd lowest contractor on original bid) has confirmed he is available to do the job and has confirmed his pricing
- Culvert was damaged in 2022, waiting on Don to confirm his ability to fix the culvert prior to awarding work

• Bridge File 75265 – Local Road over Heath Creek, NE-11-10-01-W5M

- Tender awarded for engineering in 2021

Roseke Engineering at \$52,162.00 (Budget \$53,000.00)

- Construction set to commence in 2022
- The preliminary design report draft is completed and will be used for the AT STIP BIM Grant application.
- Roseke Engineering has been instructed to complete the bridge design detail as well as provide engineering and construction estimates for an adjacent stream bank protection work.
- Survey has determined that the whole bridge and road is off the road right of way. Roseke Engineering will provide the MD with a survey plan to use for land negotiations.
- The STIP-LRB grant application for this project has been submitted.
- Land requirements for the roadway are being pursued. Signed documents will be forwarded to Council for approval.
- -The Historical Resources Application for this project has been approved.
- -Draft tender documents have been reviewed and are being revised, land is purchased and agreements are signed. Title registration may take a few months
- -Tender under final revision is expected to be released before council meeting

• Bridge File 7743 – Local Road over Gladstone Creek, SW-23-05-02-W5M

- Tender awarded for engineering in 2021

Roseke Engineering at \$45,015.00 (Budget \$46,000.00)

- Have requested updated proposed construction costs to be ready for September for 2022 budget discussions
- -the contractor has indicated that work is underway.
- Construction set to commence in 2022

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- The preliminary design report is awaiting results from the coring process prior to completion.
- -Coring has been scheduled following changes to Alberta Transportation changes to inspector ratings.
- -Coring has been completed with favourable results.
- A tender package is due to be completed by the end of November for Budgeting and allocation of Gas Tax Funds. AT has confirmed this bridge is not eligible for STIP-LRB funding given its current condition rating.
- Preliminary report & design review received December 6.
- Council approval of increased scope January 11, 2022.
- All affected landowners/stakeholders contacted regarding anticipated 3 day closure.
- Council approved \$79,000 in additional 2022 funds for full strip-deck replacement on this bridge April 21, 2022
- -Tender released April 29th, 2022. Tender opening is May 12th 2PM

• Bridge File 2488 – Fisher Bridge, NW-26-07-02-W5M

- Engineering to be completed in 2021 due to change in rating since first inspected
- Construction/replacement/removal options to be presented to Council for action in 2022
- The STIP-LRB grant application for this project has been submitted.
- -Pending AT Grant and Council approval this bridge can be built outside of the Restricted Activity Period (RAP) as no contact with the water is needed.

• 10 Year Study

- o Awarded to Roseke to assist with future bridge & culvert maintenance planning
- o Draft study received from Roseke, under review/comment prior to finalization

Roads

• Range Road 1-2 (Bitango Road) - Engineering 2022 - Budget \$40,000 - Const. 2023

Replace 64m of culvert 24" culverts with a 36"diameters culvert. Repair slides and sink holes on side slope.

- Engineering Proposals have been submitted by 3 different firms and is under review by Public Work. Engineering contract will be awarded in 2022.
- Service agreement for professional service has been signed with ISL Engineering and Land Services LTD on February 23rd 2022.
- Geotechnical Boring scheduled for April 05, 2022.
- Site Visit was held April 21st 2022.

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• Station Street (Pincher Station) - Engineering 2022 - Budget \$40,000 - Const. 2023

Repair subgrade and install new asphalt on approximately 70m on intersection of 3rd avenue and Station Street and approximately 360m on Station Street going east to seed cleaning plant. Install culvert across 3rd avenue to drain water from North side of Station Street.

- Engineering Proposals have been submitted by 3 different firms and is under review by Public Work. Engineering contract will be awarded in 2022.
- Service agreement for professional service has been signed with ISL Engineering and Land Services LTD on February 23rd 2022.
- Geotechnical Boring scheduled for April 05, 2022.
- Site Visit was held April 21st 2022.

• Cabin Hill Road - Engineering 2021, Construction moved to 2023

- Wood Engineering to design the Local Road Design option have been reviewed.
- I approved SC#2 to include post construction legal survey. Topographic survey was completed April 8-9 and Geotechnical drilling was completed April 15-16
- Detailed design and C-estimate has been received June 23rd 2021.
- Preliminary design drawing have been reviewed and accepted September 27, 2021
- Council approved a motion to move the construction to 2023.

Large Capital and other Water Projects

• Lundbreck Shop Floor - Construction 2022 - Budget \$30,000

Install concrete floor and sumps into the Lundbreck shop.

- Quotes and Estimates from local contractor are being requested and review for construction to begin Spring of 2022.
- Patton Park Sprinkler System Construction 2022 Budget \$40,000

Connect the Patton Park Sprinkler and drip system to the Municipal Water distribution line.

- Quotes from Scenic Landscaping is being review for approval. Construction to begin Summer of 2022.

ECO Station

- IMDP Committee passed a resolution stating they have no concerns with this development.

DATE: May 10, 2022 Page 4 of 6

- continued work with AEP for approval process and issuing of MD Development Permit
- construction set to commence in April. Needs to begin after the standpipe at our sand shed is completed.
- September 17, 2021, project information sent to Alberta Health Services for comment.
- September 22, 2021, letters requesting consent to vary the *Subdivision and Development Regulation*'s 300m setback requirement from a Storage Site were sent via registered mail to all landowners within the 300m radius of the site. Many have been returned with positive endorsement of this project and agreement to the waiver.
- AEP information circulation process completed.

Direction from MDPC to submit to AEP for variance on development permit on Dec 08. Submission currently being worked on by Director Milligan. Construction in Spring 2022

- Pronghorn standpipe site operational as of May 2nd, 2022 (coin only). Construction underway at ECO-station
- Critical timeline path for this project expected to be concrete pad. Pad will take ~2 weeks to prep and finish and will require ~2 weeks to settle/dry before bins can be placed on it. Anticipated timeline for concrete padwork to begin = May 16-19th
- Expected completion June 20-23

• Beaver Mines Water Distribution, Collection System.

- Tender was awarded to BYZ on July 21, 2021.
- 1. BYZ Enterprises Inc. \$5,468,977.50 (Budget \$6,251,600)
 - 2. Porter Tanner Associates Inc.
 - 3. McNally Contractors (2011) Ltd.
 - 4. Jenex Contracting Ltd.
 - 5. Whissell Contracting Ltd.
- Weather has delayed mobilization for BYZ until Monday, April 25th, 2022
- BYZ is mobilized as of XXX, 2022. Beginning work aat

Beaver Mines Waste Facility/System

- Tender released to bidders April 12th, 2022.
- Site visit for potential bidders completed XXX, good interest from contractors
- Tenders due back XXX
- Anticipating minor changes post-Tender regarding control system integration with WTP and building envelope
- Waste System will not started be until 2023 at the earliest to allow for the AEP Approval Process to run its course

• Beaver Mines Forcemain & Lift Station

- The tender package for the forcemain work is being drafted by MPE
- Tender package for the lift station was released April 19th, 2022
- Tenders due back XXX
- Construction start date is being reviewed and may possibly fall under the scope of the Appeal. This is being reviewed by all parties as well as the Appeals Board.

DATE: May 10, 2022 Page 5 of 6

24 August, 2021 – Appellants withdraw their request for "a stay" in regards to our construction based upon the proposed build schedule. Where the Force Main and Waste Water Facility will be later in 2022 and 2023, it is felt that there is enough time for the Appeal to run its natural course without impacting our proposed construction schedule. This approach by the Appellants was very much appreciated by the MD.

Our first pre-meeting with the Board was Dec 8th, 2021 Our first Mediated Meeting with the Board and the Appellants is Dec 15th, 2021. (Calgary)

First meeting was held and follow up meeting is slated for February 23, 2022. Meeting with the Board was on Feb 23^{rd} and now we are awaiting the date for round 2 of Mediation.

Tenders are now being prepared and released for some portions of this project so we can proceed with construction this Spring and Summer. This is a multi-month process, so it is hoped our Appeal process will conclude within this timeframe and any direction by the Appeal Board in the manner of additions to our project, can be treated as change orders.

• Standpipes (Cowley, PC and new site in BM)

BM Standpipe is fully operational – card terminal has suffered a fatal error in the electronics and will need to be replaced. (Warranty item) Coin operation is functioning. Some lingering issues with newer coins (the coins being lighter) and is being worked on by the manufacturer.

PC Standpipe coin operated service functional as of May 2nd, 2022 after Town installed their water meter. Ongoing issues with Credit/debit system. Working to resolve.

Cowley interface upgrade has been completed. Coin and credit/debit cards

Recommendation:

That the Operations report for the period Apr. 27, 2022 to May 10, 2022 is received as information.

Prepared by: Roland/Eric/David/Troy Date: May 5, 2022

Submitted to: Council Date: May 10, 2022

DATE: May 10, 2022 Page 6 of 6

	DIVISION	CONCERN/REQUEST	ASSIGNED TO	ACTION TAKEN	REQUEST DATE	FOLLOW UPDATE	COMPLETION DATE
3004	Division 4	To put in another approach & possible culvert	Jonathan	-	March 31, 2021	will be completed when available, not a priority	-
3138	Division 1	Re wanting to clean ditch for drainage to direct water from his property to drain into the culvert	Jonathan	-	August 30, 2021	Meet with him, might have to wait till spring 2022	-
3178	Division 2	Requested Grader to level his field after fence has been removed.	Eric/John	-	September 20, 2021	Jon has talk to Mick B at the end of October and the work would be schedule in the spring of 2022	-
3221	Division 4	Rd north past M&H Feedlot im bad shape /re culvert promised	Eric/John	-	November 2, 2021	Eric went to visit site and talk to them May 03, 2022. Would be schedule to be completed by end of May 2022	-
3233	Division 1	Permanent snow fence is in bad condition due to the wind	Eric	-	November 29, 2021	On the list to be completed. Lots to be rebuilt. First call has been submitted. Waiting for supplies to come in.	-
2022-49	Division 3	Water accumulating south side of building	-	-	January 12, 2022	Will need to check in spring	-
2022-58	Division 1	Old Snow Fence falling/inquiring about rebuild	Don J	-	January 26, 2022	Old snow fence have been cleaned up. First call has been submitted for the rebuild.	-
2022-65	Division 5	Fence Posts broken and wire down	John/Tony	Completed	February 9, 2022	Fence crew will be staring April 11, 2022	May 3, 2022
2022-66	Division 4	Fence Posts broken and wire down	John/Tony	Completed	February 10, 2022	Fence crew will be staring April 11, 2022 - On Going	May 3, 2022
2022-102	Division 4	Complaint about fence down on cabin hill road.	John/Tony	Completed	March 23, 2022	Jon talk to him on the 24th. Will be repaired as soon snow is all melted. Fence crew will be staring April 11, 2022	April 20, 2022
2022-103	Division 5	Requested bus turnaround at end of Rock Creek Rd.	John/Eric	-	March 8, 2022	-	-
2022-111	Division 5	Damage on his fence. Road encroaching on the corner of his property. Requested help to fix his fence.	Eric/Jon	-	March 21, 2022	Eric and Troy met with Rob on site Mach 28, 2022. Fence will be rebuilt with stronger mesh wire and road will be pull back. First calls are in. Planed to be completed Mid May.	-
2022-113	Division 5	Culvert Pinched off on north side of driveway	Bob	-	March 30, 2022	Bob to address issue when in area for Cattle Guard inspections	-
2022-115	Division 1	Fence Damaged from snow removal	Jon	Completed	March 31, 2022	Jon went to look at it. Fence crew will be staring April 11, 2022	May 3, 2022
2022-120	Division 3	Fence Damaged from snow removal	Eric	Completed	April 11, 2022	Jon went to look at it. Fence crew will be staring April 11, 2022	May 3, 2022
2022-124	Division 1	Concern about road not being plowed or graded	-	Completed	April 22, 2022	MRF reports show road was maintained throughout Winter 2021/22	April 22, 2022
2022-125	Division 3	Stack Cap fallen off in wind	Tony N	Completed	April 25, 2022	Tony looked at job, was completed	April 26, 2022
2022-126	Division 5	Request approval for approach	Eric	Completed	April 26, 2022	Eric went to meet with Dan at property	April 26, 2022
2022-127	Division 2	Signs down on multiple roads	Don J	-	April 22, 2022	First Calls Placed	-
2022-128	Division 1	Checkerboard Sign down on the way to the Shodaree Ranch	Don J	Completed	April 26, 2022	First Call Placed	May 2, 2022
2022-129	Division 5	Checkerboard & Corner Sign down on cul de sac	Don J	Completed	April 22, 2022	First Calls done - next on installation list	May 4, 2022
2022-130	Division 4	Suggestion for blowing plastic problem near dump	Eric	Completed	April 27, 2022	-	May 3, 2022
2022-131	Division 4	Asked MD remove old fence from property	Tony N	-	April 27, 2022	-	-
2022-132	Division 4	Water running over road during spring melt, RQ road grading	Eric/Jon	Completed	April 27, 2022	-	April 29, 2022
2022-133	Division 3	Requesting advice for installation of permanent snow fence on their driveway to the residence.	Jon	Completed	April 26, 2022	Guidance was given to the installation of snow fence	April 27, 2022

	DIVISION	CONCERN/REQUEST	ASSIGNED TO	ACTION TAKEN	REQUEST DATE	FOLLOW UPDATE	COMPLETION DATE
2022-134	Division 2	Rough Road near Ted Nichols Kent Z Completed April 28, 2022 Kent Z graded		Kent Z graded	April 29, 2022		
2022-135	Division 4	Asking about process for gravel purchase and if we'll be on their road this year Josh		Completed	April 29, 2022	Explained the processed to him. He will contact Sorge Trucking to corrdinate gravel purchase from the MD	May 3, 2022
2022-136	Division 3	Concern about volume of traffic on road and dust solution	n Eric/Josh Completed April 29, 2022 Explained to him we don't do private cold mix anymo information on MG30		Explained to him we don't do private cold mix anymore, gave him information on MG30	May 3, 2022	
2022-137	Division 5	Road pounded out up near Andy Sekella	Dave S	Completed	May 3, 2022	Fence Crew confirmed road condition. Dave informed	May 4, 2022
2022-138	Division 1	Question about Pine Creek pit reclamation	Jon/Eric	Completed	May 3, 2022	Jon met him on site	May 4, 2022
2022-139	Division 3	Asked for reference for vacuum truck for texas gates	Josh	Completed	May 3, 2022	Refered him to Delay	May 3, 2022
2022-140	Divison 4	No gravel on sections of road Tony N/ Jon - May 3, 2022 To be graveled by		To be graveled by MD Truck	-		
2022-141	Division 3 Road Closed signs damaged at chipman creek Tony		Tony N/ Jon	-	May 4, 2022	Informed Tony	-
2022-142	Division 4 Requesting Gravel, Grading, & Dust Control Tony N/ Jon		-	May 4, 2022	Waiting for forms to be submitted	-	
2022-143	Division 3 Request Driveway Grading Glen S		-	May 4, 2022	Waiting for forms to be submitted	-	
2022-144	Concerns about rocks on spread eagle. Grader Pulled rocks up during last pass and remained on road. Received Pictures Tony N/ Jon		Completed	May 4, 2022	Jon & Tony informed	May 5, 2022	
	Indicates Completed						
	Indicates Defered to Spring						
indicates On the To Do List							

Recommendation to Council

TITLE: Beaver Mines	PINCHES COST					
PREPARED BY: David D	esabrais	DATE: May 4, 2022				
DEPARTMENT: Capital	Projects					
Department Supervisor	Date 303/05/05					
APPROVALS:						
	2021/05/05					
Department Director	Date					

RECOMMENDATION:

That Council approve \$21,000 for preliminary capital work on the Beaver Mines Pathway with said funds coming from the Municipal Sustainability Initiative (MSI) grant; and further;

That Council direct Administration to include the Beaver Mines Pathway as part of the 2023 Capital Budget.

BACKGROUND:

- As per section 248(1) of the MGA, a council resolution is required for any capital purchase not included in the 2022 budget.
- The MD has actively been working with the Beaver Mines Community Association on a pathway within the Hamlet of Beaver Mines.
- There will be a cost savings if the MD can finalize the design before BYZ (contractor on the BM Distribution and Collection project) finishes their scope of work. BYZ can potentially complete final preparation work related to the BM pathway, which may save the MD money in the long run.
- \$21,000 covers costs related to startup, inspection, surveying, preliminary design for review, and detailed design (finalize drawings, cost estimate, tender specifications, AB transport applications)
- The MD has reached out to the community grant specialist to explore potential grant funding opportunities.
- The 2023 capital costs will be determined based on the 2022 design and available grants. The proposed 2023 capital budget would include actual construction and final engineering costs (tendering, field inspections, quality assurance, and record drawing closeout).

FINANCIAL IMPLICATIONS:

\$21,000 from the Municipal Sustainability Initiative (MSI) grant

Presented to: Council

Date of Meeting: May 10, 2022

AES, May, 2022

- May 2, Orientation of seven summer crew, Working Alone protocols, airport facility orientation, safety binder synch (truck binders match main binder), sprayer training & SWP's
- May 3, MD Safety Binder Review, truck & facility SWP's, sprayer calibration & rate training, general crew preparation, truck kits, PW water & shop safety
- May 4, SWP's & emergency response plans (binders), reporting, crews assigned to Divisions, Hoary Cress (HC) inspections (early spring), first aid kit inspections, Bistrainer courses
- May 5, SDS & label binders, vehicle and equipment assignments, JHS site inspection (airport facilities), Wild Caraway (WC) inspections, BW & SKW inspections (very early year), Summerview orientation
- May 6, shop SWP's, Competency Sheet sign-offs (trucks & sprayers, lawn mowing), HAS shop/office crew review, lawn mower training
- May 9, start ten hour days/four day week, fire extinguisher inspections completed, industrial sites (gravel pits)
 orientation and sign off
- May 9 31, it's a dry year and we've got an experienced crew, so we will be out in the field consistently doing all areas and weeds from May ninth on!
- May 10, emergency response plans, Premix labelling, CFIA permit renewals (begin), AES Safety meeting
- May 11, Volker Stevin meeting, tech & data management, mapping orientation, JHS meeting (Jesson), 6 to UTV Training course (Russ Bruder)
- May 12, MRF equipment training, records training, gophers & strychnine inspections, Premix pickups
- May 13, first Friday off (ten hour days started on May 9th)
- May 16, reporting, HC re-inspection, admin/airport mowing and weeding, Lundbreck HC/gophers control,
- May 17, Beaver Mines inspections, rental equipment, Wild Caraway (WC) inspections and control, crop report,
 Summerview Spotted Knapweed (SKW) spraying, Oldman River inspection (Waldron to Thompsons for Common Mullein [CM] and other weeds)
- May 18, First Aid training (four, also May 19th), Dames Rocket (DR) site inspections, dams (Therriault, Halton, Fish Lake) orientations & inspections, starting Spotted Knapweed (SKW) control in all areas on MD
- May 19, Premix pickups, mapping, gravel pits, equipment training, rental equipment, biocontrol inspections (Dalmatian Toadflax [DT], Houndstongue [HT])
- May 20, Friday off
- May 23, STAT Holiday
- May 24, ASB package, start with Pincher Creek Blueweed (BW) inspections, visits and control, Lundbreck/Burmis corridor inspection & control (all weeds), asset management meeting
- May 25, Oldman River (downstream of dam) all weeds inspections and control, Boulder Run pick & spray (with Alberta Parks in the general vicinity)
- May 26, Premix pickups, mapping, airport mowing, watercourse inspections and control, weed ID training
- May 30, Corteva Herbicide Stewardship Course, Waterton Knapweed, authorized assistant course (2)
- May 31, biocontrol ordering (Leafy Spurge [LS], Dalmatian Toadflax [DT]), HC (re)inspections & control, provincial reporting, deadstock bins cleanout

Sincerely,

Shane Poulsen, Agricultural Fieldman

CHIEF ADMINISTRATIVE OFFICER'S REPORT

Apr. 27 – May 10, 2022

Discussion:

Apr. 27	Eco Station meeting with Dean from CNPC Landfill
	Post Council with Exec Assistant McClelland
Apr. 28	Day of Mourning Observance
	75 th Anniversary Meeting
Apr. 29	Special Council Meeting
	Trade Show
May 02	Orientation with Seasonal Workers
	Updated Water Shortage Response Plan
	Eco Station Proposal for the Town
May 03 - 06	off sick
May 09	Asset Mgmt check-in with team
	Water Plant Infrastructure Meeting
May 10	Committee and Council Meetings

Numerous other meetings throughout this period to address any issues or tasks from the Apr. 26 meeting.

RECOMMENDATION:

That Council receive for information, the Chief Administrative Officer's report for the period Apr. 27, 2021 – May 10, 2022.

Prepared by: Troy MacCulloch, CAO Date: May 05, 2022

Respectfully presented to: Council Date: May 10, 2022

Administrative Support Activity since last Council Meeting - prepared by Jessica McClelland, EA

Letters from last Council:

HALO Donation

St. Michael's Donation (Hollywood Gala Event)

Advertising/social:

Advertising for Public Hearing 1335-22

Advertising for National Volunteer Week

Several Posts for Emergency Preparedness (coordinated with Director of Emergency Management)

Office Closure for Staff Safety Demonstration

Notification of Construction of Eco Station

Notification of Summer Hours for PW and AES

Other Activities:

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Apr. 27 Volunteer Appreciation Lunch – Community Hall

Apr. 28 Day of Mourning Observance at MD Office

Apr. 29 - May 2 Set Up/Pincher Creek Trade Show/Take Down

May 4 Staff Safety Demonstration

May 4 Meeting with Library Manager

Upcoming Meetings of Importance:

May 10	Committee	Meeting/Public	Hearing 1335	-22/Council Meeting

May 11 ICF with Town

May 11 Communications Orientation ALUS

Recommendation to Council

TITLE: APPOINTMENT OF MEMBERS TO PINCHER CREEK AND DISTRICT PUBLIC LIBRARY BOARD



			8 1	
PREPARED BY: Jessica I	McClelland	DATE: May 4, 2022		
DEPARTMENT: Adminis	stration			
		A TEVE A CHANGENITE		
Department Date Supervisor		ATTACHMENTS:		
	APPRO	OVALS:		
Department Director	Date	CAO	Date	

RECOMMENDATION:

That Council amend resolution 22/149 to appoint to the Pincher Creek and District Public Library Board the following members, and recognize the expiration date of their appointments:

- Sandra Baker December 31, 2022
- Blanche Lemire October 31, 2023
- Mike Barkwith October 31, 2023

BACKGROUND:

At their meeting of April 12, 2022 Council made motion 22/149 to appoint members of the public to committees. Administration met with the Library manager following Council, and was notified that Municipal Affairs directed that there needed to be certain points in the resolution in order for it to adhere to the Library's Act. Mainly the correction of the Library name and the expiration dates of committee members appointments.

This amending resolution will cover off Municipal Affairs requirement, and will be noted for future Organizational Meetings.

FINANCIAL IMPLICATIONS:

none

Presented to: Council Meeting Date of Meeting: May 10, 2022 From: Ola Crook Pincher Creek Early Childhood Coalition

To: MDInfo

Subject: Request for Letter of Support **Date:** May 2, 2022 12:14:03 PM

Dear Reeve and MD Council,

I am writing on behalf of the Pincher Creek Community Early Learning Centre to make a kind request for the MD of Pincher Creek to support our CFEP application.

The CFEP Grant is used to support community projects that:

- -enhance the lifespan and support the creation of public-use community facilities
- -stimulate economic activity across the province

The Pincher Creek Community Early Learning Centres are working towards world class programming and facilities that are accessible and affordable for our community's youngest citizens and their families. As part of our mandate, and with our facilities built and in operation for the last two years, we are now broadening our scope to the outdoor spaces that desperately need attention and upgrading to uphold our nature based learning opportunities. The outdoor areas at both the Sage and Canyon Early Learning Centres are of great use to our educators and their clients. After a couple of years of consultation with landscape architects and outdoor pedagogy practitioners, we have a shovel ready project with a total budget of close to \$375,000. In order to honour the design and the required elements of shade shelters, trees, natural play materials, play-scaping, irrigation and contractors we are applying for a matching grant under the Community Facility Enhancement (Small Stream) Program. We have consulted with community organizations, our municipality, MD and businesses around Pincher Creek to bolster our project with their in kind and monetary support. This project is a community effort that not only supports our local economy as it attracts families to Pincher Creek, and supports our current families with outdoor learning opportunities.

We hope to submit our application by mid May and hope that you will be able to support our bid to further expand learning opportunities for our youngest citizens. Thank you kindly for your continued support and consideration.

Kind regards, Ola Crook



Children learn as they play. Most importantly, in play, children learn how to learn.



DECLARATION

In honour of the past, present and future contributions of the seniors of this community and throughout Alberta, I hereby declare June 6 - 12, 2022 to be Seniors' Week in

Community

Official Title

Official Signature

The Honourable Josephine Pon, Minister of Seniors and Housing

From: Troy MacCulloch
To: Jessica McClelland

Subject: FW: Economic Development Ethics Training Workshop - May 11 - Register Today

Date: April 29, 2022 9:33:15 AM

Corr – info

t

Troy A. MacCulloch, CMML, FSAScot

Chief Administrative Officer
Municipal District of Pincher Creek No. 9
1037 Herron Drive, PO Box 279
Pincher Creek, AB TOK 1W0
Phone: 403.627.3130
cao@mdpinchercreek.ab.ca

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From: Bev Thornton <bev@albertasouthwest.com>

Sent: April 29, 2022 7:26 AM

Subject: Economic Development Ethics Training Workshop - May 11 - Register Today

Dear AlbertaSW CAOs, EDOs and partners,

This FREE workshop is being offered on May 11, 2022, 1:00-5:00pm, during Economic Development Week.

Our colleague Brett Doney from Great Falls will be one of the presenters.

The case studies and situations to be discussed are quite fascinating.

The right and wrong of things is not always as clearly evident as we think, and the "grey" areas not always easily navigated.

The information and link to register, below.

Please feel welcome to share this invitation with your colleagues.

Bev

AlbertaSW 403-627-0244

From: Economic Developers Alberta (EDA) admin@edaalberta.ca>

Sent: Friday, April 29, 2022 7:03 AM

To: Bev Thornton < bev@albertasouthwest.com >

Subject: Economic Development Ethics Training Workshop - May 11 - Register Today



EDA Professional Development

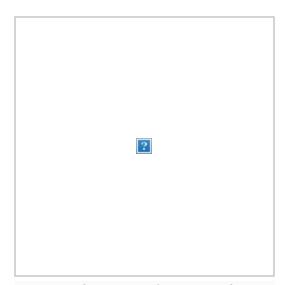
Ethics in Economic Development

Dear Bev Thornton,

A reminder that during Economic Development Week, May 9 - 13, there is a free training workshop that tackles the concept of ethics in economic development.

Hosted by Economic Developers Alberta (EDA) along with the International Economic Development Council (IEDC), this course is also designed to show you how to fine tune your ethics program including how to develop a Code of Conduct.

This workshop is a recertification requirement for Certified Economic Developers (CECDs).



For more information on the CEcD certification, visit www.iedconline.org.

IEDC/EDA Economic Development Ethics Workshop.

Wednesday May 11, 1PM - 5PM

Online via ZOOM

This IEDC/EDA training session will cover a variety of topics including: guidance on the importance of integrity in decision making; tools for making ethical decisions; and interactive case study examples to demonstrate ethical decision making in difficult situations.

Register: Ethics in Economic
Development

By clicking he button below, you can read more about Economic Development Week, including how to officially proclaim the week in your own community and why that's important.

Economic Development Week

www.edaalberta.ca

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1-866-671-8182

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Your Police – Your Future: Listening to Albertans



EXECUTIVE SUMMARY

What we heard

Through the NPF's community engagement sessions and online surveys with Albertans we heard loud and clear that the majority do not want a new police service, and instead want to redirect that funding to prioritize improving the justice system, strengthening social services, and increasing police resources. Participants felt that these targeted investments would bring better and more immediate results to address crime within communities.

Background

In 2020, the Fair Deal Panel (FDP) recommended that the Government of Alberta consider transitioning away from the RCMP to an Alberta Provincial Police Service (APPS). The Panel's own survey showed that most Albertans do not support this idea, ranking it second last in terms of priorities for Alberta. Following the FDP recommendations, the Government hired PricewaterhouseCooper (PwC) in October 2020 to conduct a \$2 million report which was completed in spring 2021 and released publicly in November 2021, titled APPS Transition Study.

Since December 2020, the National Police Federation (NPF) has conducted three rounds of public opinion research through Pollara Strategic Insights which have consistently shown that only less than nine per cent of Albertans support such a transition. This research has shown that Albertans do not want to pay for increased costs and instead want additional resources to be invested into the Alberta RCMP to continue to reduce and mitigate rural crime and more funding within the Alberta justice system to tackle the issue of repeat offenders.

Our community engagement

The NPF has been actively meeting with Albertans, stakeholders, and elected officials over the past year, all of whom have shared these same sentiments. Following the release of the APPS Transition Study, the Government continued to assert that the majority of Albertans supported such a plan: which is the exact opposite of Pollara's findings and what the NPF has heard. In response to this, the NPF undertook a community engagement tour of Alberta municipalities to both inform and hear from municipalities and residents on policing.

The KeepAlbertaRCMP Community Engagement Tour held meetings in 38 municipalities from Pincher Creek to Fort McMurray with five additional virtual sessions, and other meetings with stakeholders and organizations as requested by them. From the Community Engagement Tour, the NPF developed this report sharing what we heard from communities across the province and the questions they still want answered by the Government.







WHO WE HEARD FROM



The KeepAlbertaRCMP Community Engagement Tour held public sessions throughout the province which were open to everyone. Significant social media ads, print and digital ads, and local radio commercials ensured that as many people as possible knew we were coming to their community and how to join. The NPF also held additional presentations with community groups, on request, such as Rotary Club and Rural Crime Watch, as well as presented to numerous First Nations Chiefs and First Nations members.

In addition to the public, Mayors, Reeves, Councillors, Members of the Legislative Assembly, and Members of Parliament attended these engagement sessions, as well as various other municipal officials and municipal employees. Many community organizations also attended our engagement sessions including Rural Crime Watch chapters, Citizens on Patrol chapters, and others who work to make the Alberta justice system safer and fairer for all.

WHAT WE HEARD

Survey respondents and engagement session participants shared a great deal about both the positive aspects of the current policing structure and the challenges they have experienced with policing in their community. Participant views, challenges, and their need for more information on the proposed police model are outlined in more detail in the following sections.



The image above captures the most used words in open-ended responses across all surveys. The size of the word corresponds with the relative frequency each word was used. "RCMP", "money" and "resources" were the most frequently used words, followed by "financial pain", "judicial system", "great jobs" and "utmost respect"- indicating the predominance of these sentiments. It is important to note that in most open-ended responses, 86% supported keeping the RCMP. Statements most often reflected their concerns with transitioning to a new police service, while at the same time highlighting the great job and respect for the RCMP.







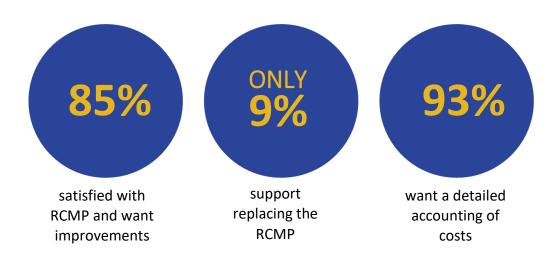


By the Numbers

Since October 2020, the NPF has conducted three rounds of research through Pollara Strategic Insights, October 2020 (W1), April 2021 (W2) and October 2021 (W3). The NPF also conducted an online survey during the same timeframe as the engagement sessions to gain feedback from those who attended and those who were unable to attend. This survey was open from January to March 31, 2022.

SURVEYS	Number of responses
Pollara October 2020 (W1)	1,300
Pollara April 2021 (W2)	1,228
Pollara October 2021 (W3)	1,221
NPF: Satisfaction of RCMP policing (2022)	672
NPF: Policing improvements within communities (2022)	739

Across all research conducted between 2020 and 2022, the graphic below demonstrates the average response to questions asked. See Appendix A for further analysis of the survey responses.











Municipal Support

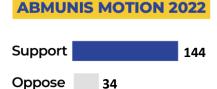
In March of 2022, both of Alberta's municipal associations, Alberta Municipalities (ABmunis) and Rural Municipalities of Alberta (RMA), passed resolutions opposing the Government of Alberta's provincial police service transition proposal. Together, these organisations represent all the 300+ municipalities across Alberta.

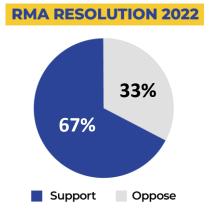
ABmunis passed a resolution that "Alberta Municipalities strongly oppose the APPS models proposed in the PwC study and develop an advocacy and communications strategy to advance our position.

Further, that Alberta Municipalities urge the Government of Alberta to invest in the resources needed to:

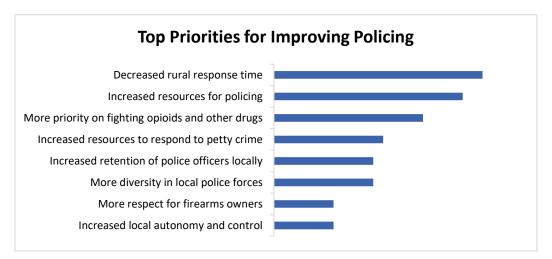
- 1. Address the root causes of crime (i.e., health, mental health, social and economic supports); and
- 2. Ensure the justice system is adequately resourced to enable timely access to justice for all Albertans."

RMA passed a resolution that "Rural Municipalities of Alberta request that the Government of Alberta not create an Alberta Provincial Police Service".ii





Priorities of Albertans



We know that there are improvements that can be made within the current policing model in Alberta. Through our surveys and during discussions at our engagement sessions and as noted above in the ABmunis motion, Albertans want the Government to decrease rural response time, increase resources for police and focus on fighting opioids and other harmful drugs that are on the rise within communities.







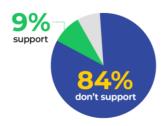


Key Themes

We heard about the positive aspects of the current policing model and of the challenges experienced by residents and communities. While some aspects of the discussions differed across the province, we heard overwhelmingly the same message: Albertans do not support a transition away from the RCMP.

During engagement sessions, two main issues continued to be raised: associated costs and impacts to public safety.

Albertans DO NOT SUPPORT replacing the Alberta RCMP



Participants also shared their frustration over the lack of basic information surrounding the potential transition from the Government. Many participants expressed that they had reached out to their local MLA and either did not receive a satisfactory answer or are still waiting for answers.

More specifically, Albertans noted that the challenges they face with the current policing structure are not just a result of policing, but a multitude of services that impact public safety including: the judicial system, lack of crown prosecutors, lack of community supports, reduction of mental health programs, and a need for better police infrastructure and resources - all of which the province oversees.

The following key themes emerged from the NPF's community engagement sessions:

1. Why is This Being Pursued?

Frequently asked questions

Why is the Alberta government continuing to pursue this?

What is so broken it must be replaced instead of fixed?

Who is going to benefit from this transition?

Many attendees questioned whether the Government was pursuing a new police service for motives other than public safety. This topic arose as residents pointed out that the Fair Deal Panel's findings through surveys of Albertans showed a lack of community support. Many continue to feel that this proposed transition is going to move forward, regardless of what Albertans want. Albertans want to ensure that public safety will not and can not be compromised for any political reason. Many people expressed that they did not feel consulted and were not heard by either the Government or their local MLAs.

Participants also questioned why the Government failed to conduct a review of the current services provided by the RCMP to identify where resources could be invested to improve the current police structure and associated costs of doing so.







2. Costs

Frequently asked questions

Why isn't the Government investing this "extra" money to address the root causes of crime?

Why does the Transition Study seem to ignore the federal contribution?

Where is all this additional money going to come from?

How much will costs increase if transition timelines are delayed?

Throughout the engagement sessions and participants emphasized their surveys, surrounding concern additional costs associated with a potential APPS. Many felt that while the Transition Study was fulsome in some cost areas, there were many noted "unknown" costs or areas where more analysis would be needed to assess the full costs and impacts. This has left participants with more questions than answers.

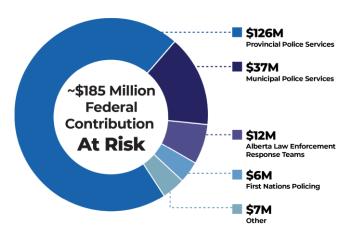
The most common question surrounding costs was "who is going to pay for this?" Attendees noted that the Government has stated that municipalities would not pay for the additional costs (+\$139 million per year, increasing with inflation) but has still not been able to state clearly to Albertans who would. We heard that participants felt that ultimately municipalities and taxpayers would be saddled with the increased costs and/or the fear that taxes would be raised.

"Municipalities cannot bear to have more of these (police) costs downloaded to them, especially if there's not proof that there will be increased levels of service."

> - Sturgeon County Mayor Alanna Hnatiw St Alberta Today (February 9, 2021)iii

Costs continued to be the main concern amongst participants. Many found it hard to rationalize the proposed costs associated with an APPS and pointed out that the Transition Study noted that the APPS would be modeled after the RCMP. Many saw this as a waste of taxpayers' money which could be better spent in other ways to better address public safety in Alberta. Participants believed increased investments alone into policing will not fix rural crime, but instead a multi-pronged approach including hiring and retaining crown prosecutors and ensuring an end to the revolving door of the justice system would provide more immediate crime reduction.

We heard that some residents did not fully understand the current federal contribution that the federal government provides to the Government of Alberta to cover 30% of the policing costs for having the RCMP as the provincial police service. Many believed that the federal government would continue to provide the Government some money to cover policing costs.









At the same time, participants felt the Transition Study was misleading because it didn't outline the Ontario Provincial Police or the Sûreté du Québec policing models and associated costs, which would be the best comparison to demonstrate potential costs for an APPS. Neither Ontario nor Quebec receive any federal contributions to cover their own provincial police services. This benefit is provided only to provincial partners who use the RCMP. Many participants also expressed that they felt the Government was not doing a great job at providing accurate information to MLAs on the topic, as some UCP MLAs had been telling their residents that the federal contribution would continue under an APPS model. During one of our sessions, a UCP MLA in attendance, also stated this misleading information. In addition, we also heard from some UCP staff who attended that they believed that the contribution would continue. Many attendees felt mislead, frustrated, and expressed a lack of trust with the information being provided to them.

3. Oversight & Provincial Responsibility

Looking at the current state of policing in Alberta, there appeared to be some misunderstanding as to the role the Province plays in setting the priorities of the Alberta RCMP. Participants expressed that part of this confusion stems from false claims by the Province that the RCMP priorities are set by Ottawa.

During our engagement sessions we pointed to the various sections of the Provincial Police Service Agreement (PPSA), which outlines police services between the RCMP and the province, which state:

Article 6.1:

"The Provincial Minister will set the objectives, priorities and goals of the Provincial Police Service."

Article 6.3:

"The Provincial Minister will determine, in consultation with the Commissioner, the level of policing service to be provided by the RCMP..."

Article 18.1(e):

"Each fiscal year the Provincial Minister will...provide the Commanding Officer with the projected annual budget for the Provincial Police Service for the next fiscal year, as well as projected budgets..."

Did You Know?

Detachment Commanders hold townhalls regularly to get input from the general public in their communities around policing priorities, along with general discussions around community safety issues.

Some attendees found this helpful, while others still questioned why the Province would state otherwise. It was expressed that these two narratives are creating confusion amongst the public.

Municipal officials who attended the sessions engagement expressed appreciation for the hard work of Alberta RCMP Members and the difference they make in their communities. Municipal officials maintain direct and open contact with their local Detachment Commander through strong relationships. We heard that many municipalities utilize local advisory committees with their local RCMP as a way to express local concerns, identify crime trends, and to discuss and determine local priorities for the year. Many municipal leaders expressed fear that these strong









relationships would be lost through a transition, including local knowledge of crime trends and offenders.

"I believe that the town of Millet has great relationship with the local RCMP detachment and would not support their removal from the Province"

> - Millet Mayor Doug Peel The Wetaskiwin Times (Nov 3, 2021)iv

4. Staffing and Training

Frequently asked questions

If Alberta has the money for a transition, why not use it to provide additional resources to the RCMP?

Where is the Government going to find that many officers in Alberta?

How would an APPS match the high-level of police standards of the RCMP?

How much would a training facility costs, and the staff needed?

We consistently heard about staffing challenges with the current policing structure and concerns about how an APPS would better address these challenges. Participants noted that there is a decline in police personnel within Canada, which does create staffing issues within the RCMP and can impact crime rates within their communities. However, many noted that the Transition Study does not outline this issue and how it would be able to recruit and train the number of officers it would need to fully staff a provincial police service.

Many participants questioned if the current Alberta RCMP Members would transfer over to a new APPS. However, some municipal leaders pointed out that in the Government consultations they attended, the provincial government was citing that they predict about 15% of the current Alberta RCMP would transition over. This flagged a further issue with attendees on how the Government would recruit the remaining ~2,500 officers needed to form an APPS. During the engagement sessions, the NPF outlined that most of the RCMP officers would continue to stay with the RCMP and transfer to other postings, as we have seen in other jurisdictions. We then heard attendees note that the Government is highlighting a potential APPS as being local officers from Alberta, and with recruiting challenges and most of the RCMP officers remaining with the RCMP, such a notion would be impossible.

"The RCMP are serving us well...! don't see a lot of positives to a provincial police force."

- St. Albert Mayor Cathy Heron St Alberta Today (February 9, 2021)

Another issue that was raised was that the current RCMP model allows for officers to move in and out of communities, which can be a challenge. While the current RCMP structure does move officers, most often these officers are relocated between communities within Alberta and not out of province. This still allows the community to benefit from the Member's Alberta crime knowledge. However, not all participants saw this as a concern and praised the model as it allows for officers with various expertise and backgrounds to come into the community; stops political influence of officers in communities; and if a municipality wishes to retain an officer there were avenues to obtain the officer for a longer contract.









"Lethbridge County Council and a majority of other rural municipalities do not support this proposed transition to an Alberta Provincial Police Service."

> - Lethbridge County Reeve Tory Campbell My Lethbridge Now (Jan 20, 2022)vi

During our sessions we also heard that the RCMP has some of the highest training standards in the world and that a move to an APPS could jeopardize the quality of service they receive. The Transition Study also noted a two-tiered police model for an APPS with less fully trained officers. Many participants expressed huge concerns, especially in rural communities, on how this could negatively impact police services to some of the complex crimes they experience and how this would improve public safety and confidence in the police.

5. Improve, Not Replace

Communities across Alberta appreciated having both the NPF and the Government come to their community to discuss policing but felt that the conversation should not be about replacing, but instead on ways to improve the current policing model.

It was often repeated throughout the NPF engagement sessions that Albertans do not have an issue with the RCMP, but instead with the Alberta justice system that seems to create a revolving door for criminals to reoffend with little-to-no repercussion. Part of this problem comes from the shortage of crown prosecutors which communities want addressed first and foremost.

"The issue with rural crime is not about the police force, it's about the justice system not performing well"

> - Edson Mayor Kevin Zahara CBC Edmonton (March 9, 2022)vii

We heard how the RCMP can better serve communities including better support for mental health calls, continuing to address rural response times, addressing delays in **RCMP** transfers, and increasing administrative help to ensure RCMP officers can be out on the streets instead of behind a computer.

6. Call for Consultation and Answers

Frequently asked questions

Why isn't the public allowed into the Government consultations?

How do we make sure our MLAs are listening to us?

Why is the Government pursuing this without consulting Albertans?

Since the release of the Transition Study, the Government has undertaken limited consultations with only municipal leaders and key stakeholders. The public was not allowed to attend and even had their participation revoked if they were invited by a municipal official. We heard repeatedly from participants that they do not feel properly consulted by the Government on this matter. They were frustrated that the only consultation that is open to the public is a proposed online survey. We also heard from many First Nation leaders that they were not consulted and grew frustrated with this proposal and lack of communication from the Government.

We heard that participants have written letters to their local MLA, but many have gone unanswered, or the response received was vague and did not answer the questions asked, but instead only received a templated response.









Unanswered Questions

During our engagement sessions we heard a multitude of questions from participants that have gone unanswered by the Government. Albertans need answers to make an informed decision.

- 1. The proposed APPS transition will cost Albertans more than \$185 million/year in Federal contributions, plus more than \$366 million in transition costs. Where is this money going to come from?
- 2. With so many police departments struggling to recruit, and the Government assuming only 15% of Alberta RCMP would transition to an APPS, how do they plan to fill the other ~2,500 positions in just four years?
- 3. The Transition Study states that APPS officers would initially be trained in municipal training facilities (Calgary and Edmonton police services). Are these facilities prepared and equipped to train the ~2,500 officers needed?
- 4. The APPS report offers two models, with Model A offering half as many fully trained officers as the current Alberta RCMP. Why would the Government consider providing less than the current complement of fully trained police officers for rural Albertans, and for more money?
- 5. Why didn't the Provincial Government review the current Alberta RCMP police service model for how efficiencies could be made, and the cost to do so?
- 6. When will the Government be completing a true feasibility study to clarify the assumptions made in the Transition Study as recommended by PwC?

ABOUT THE NPF



The National Police Federation (NPF) is the sole certified bargaining agent representing ~20,000 Members of the Royal Canadian Mounted Police (RCMP) across Canada and internationally, including about 3,500 Members in Alberta. Certified in 2019, the NPF is the largest police labour relations organization in Canada. The NPF's mission is to provide strong, fair, and progressive representation to promote and enhance the rights of RCMP Members.









APPENDIX A: Survey Results

The following charts display the results from the surveys conducted since October 2020 and show a cross comparison overtime of the responses to specific questions asked.

Table A1: Surveys

SURVEYS	Number of responses
Pollara October 2020 (W1)	1,300
Pollara April 2021 (W2)	1,228
Pollara October 2021 (W3)	1,221
NPF: Satisfaction of RCMP policing (2022)	672
NPF: Policing improvements within communities (2022)	739

Between January and March 31, 2022, the NPF conducted its own online survey at the same time as the NPF's engagement sessions to further collect information and feedback.

Figure A1: How satisfied are you with the RCMP's policing in your community? (4,421 respondents)









Figure A2: Before any changes to policing are made, there needs to be a detailed accounting of costs and impacts to service levels. (3,749 respondents)

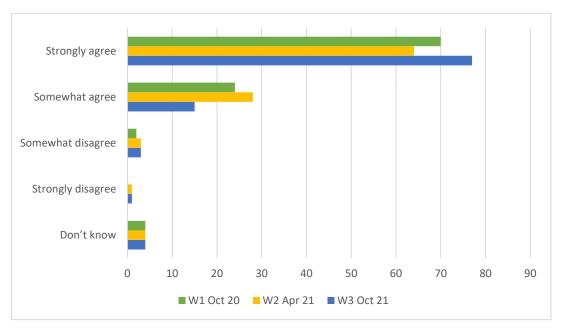


Figure A3: What is the most important improvement you'd like to see in policing in your community? (4,448 respondents)

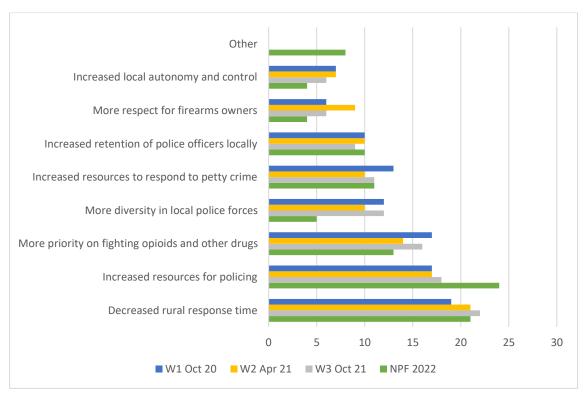


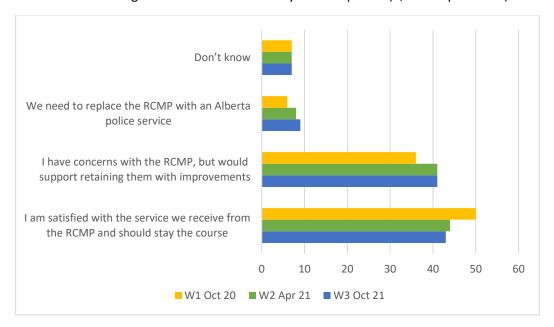








Figure A4: Which of the following statements best reflects your viewpoint? (3,749 respondents)



vii French, Janet. "Bill overruling local mask laws 'a precedent we don't appreciate,' Alberta municipal leaders say." CBC News. Mar 9, 2022. https://www.cbc.ca/news/canada/edmonton/bill-overruling-local-mask-laws-a-precedent-we-don-t-appreciatealberta-municipal-leaders-say-1.6379240









¹ "MLC Presentations & APPS position (RFD) now available." Alberta Municipalities. Mar 16, 2022.

https://www.abmunis.ca/news/mlc-presentations-apps-position-rfd-now-available

[&]quot;"Continued Support for the Royal Canadian Mounted Police in Alberta." Rural Municipalities of Alberta. March 15, 2022.

https://rmalberta.com/resolutions/4-22s-continued-support-for-the-royal-canadian-mounted-police-in-alberta/

iiiMa, Kevin. "Mayors cool to proposed Alberta police force." St. Albert Today. Feb 9, 2021, https://www.stalberttoday.ca/localnews/mayors-cool-to-proposed-alberta-police-force-auma-heron-hnatiw-morishita-king-3358994

iv Max, Christina. "Local leaders not backing provincial police force idea." The Wetaskiwin Times. Nov 3, 2021, https://www.wetaskiwintimes.com/news/local-leaders-not-backing-provincial-police-force-idea

VMa, Kevin. "Mayors cool to proposed Alberta police force." St. Albert Today. Feb 9, 2021. https://www.stalberttoday.ca/localnews/mayors-cool-to-proposed-alberta-police-force-auma-heron-hnatiw-morishita-king-3358994

vi Siedlecki, Patrick. "Lethbridge County not in favour of Alberta scrapping the RCMP." My Lethbridge Now. Jan 20, 2022. https://www.mylethbridgenow.com/23621/lethbridge-county-not-in-favour-of-alberta-scrapping-the-rcmp/



OFFICE OF THE MAYOR

File: 100-G03

A - 4900 50 ST TABER, AB CANADA T1G 1T1 TELEPHONE: (403) 223-5500 FAX: (403) 223-5530

April 20, 2022

Alberta Utilities Commission 106 Street Building 10th Floor, 10055 106 Street Edmonton, Alberta T5J 2Y2

Dear Utilities Commission,

RE: Increasing Utility Fees

Please accept this correspondence as a letter of support in addition to the correspondence you have already received from the Town of Fox Creek, dated March 23, 2022.

The Town of Taber joins in the increasing concern across the province regarding the rising utility fees for both natural gas and electricity. This concern is being felt throughout public and private spheres, and we are urging the Commission to take serious note of the concerns herein.

Over the past two years, residents of both Taber and the province have felt the ever-increasing strain of the ongoing COVID-19 pandemic coupled with increasing job insecurity and the rapid inflation of food, fuel, and housing costs. The rising costs of utilities have placed an additional strain on residents' already thin bottom lines

It is important to note that the rising costs are not just impacting residents, but non-profits, small businesses, and commercial industries. Many of the aforementioned are in jeopardy of closing or forced to stop their services to our communities due to the increasing costs of utilities.

We as representatives of our community also note that it is wholly unacceptable that the rising costs of utilities have led to increased private profits as has been noted in the media lately. In our estimation, increased private profits seems to be a step too far given the undue hardship the public has faced these past two years and will likely continue to face unless the Commission takes swift action. As members of Council and representatives for our community's citizens, we believe now is not the time to be taking more money from the pockets of Albertans. Now is the time to be supporting Albertans when and where they need it most.

Alongside the Town of Fox Creek, the Town of Taber is urging the Commission to perform a review of the fees being charged on top of the actual usage fees all the while giving strict attention to the amount of profit corporations are making off of our residents and Albertans.

Your time and consideration for our residents, businesses, and non-profits is greatly appreciated.

Sincerely,

Mayor Andrew Prokop

Cc: Town of Taber Council Mr. Grant Hunter, MLA Alberta Municipalities Town of Fox Creek



Backgrounder: Rural Municipalities of Alberta Opposition to Alberta Provincial Police Service Transition

The Rural Municipalities of Alberta (RMA) membership recently presented and approved a resolution for the Continued Support for the Royal Canadian Mounted Police in Alberta. Subsequently the RMA issued a press release and a formal submission to Alberta Justice and Solicitor General opposing the proposed Alberta Provincial Police Service (APPS) transition. This document is intended to provide background on RMA's concerns.

Costs

- The current cost of policing in Alberta borne by the provincial and federal governments is \$783M, which includes both RCMP and provincial sheriffs. This does not include municipal costs for municipal police services such as the Edmonton Police Service (EPS) or Calgary Police Service (CPS).
- The transition study proposes two models: Model A would see two levels of officers created, with level 1 officers trained to respond to all calls and level 2 officers trained to respond to lower severity calls; Model B would see all officers trained to the same standard (level 1).
- The transition study shows that creating an APPS could save \$24 million annually for a force with all level 1 officers (Model B) or \$49 million for a force with approximately half level 1 officers and half lesser trained level 2 officers (Model A). These savings, however, do not tell the complete story as it would cost Alberta more than \$188.3 million per year in lost federal cost sharing for the RCMP with an additional transition cost of \$366 million.
- Therefore, the net cost of transitioning is between \$139 million and \$164 million per year, depending on which staffing model is selected, plus \$366 million in transition costs.
- Statements that municipalities will not pay more means that the province and Alberta taxpayers will be picking up these large additional costs as opposed to municipalities. There is only one taxpayer.

Lack of Cost/Benefit Analysis

- The province went directly to preparing an APPS transition study to answer the question of "how" to form a provincial police force and "how much" it would cost to facilitate. The transition study, however, does not include a benefit versus risk analysis for making the change no "why" or "what" improved policing service objectives were required to justify a change. As well there was no analysis or comparison considering what it would take to improve the existing RCMP arrangement to meet new policing objectives.
- The only justification provided was from the Fair Deal Panel report that stated a provincial police service "would send a message to Ottawa that Alberta was in charge of its destiny, and that it would rather spend its own money on its own men and women, rather than paying for a bloated Ottawa bureaucracy."
- The transition study, however, does not identify significant net financial savings or detail how police services will be improved. Instead, there are more costs.
- The motivation, therefore, appears to be political as opposed to being based on the cost/benefit of providing essential policing service to the citizens of Alberta.



Red Herring Argument of Ottawa Control of RCMP Policing in Alberta

- The provincial Minister of Justice and Solicitor General has the responsibility, through the federal-provincial RCMP policing agreement, to set the objectives, priorities and goals of the provincial police service.
- Alberta Justice and Solicitor General and RCMP "K" Division collaborate to develop an annual business plan to set the strategic objectives for policing in the province.
- Separately, municipalities with a RCMP contract set priorities locally via local policing plans.
- The result is that the federal government in Ottawa has no involvement in determining policing priorities and activities in Alberta.

Staffing Plan is Not Feasible

- The transition study advises of the replacement of the RCMP as a force would require the hiring of over 3,000 officers and 1,500 support personnel over a one-to-two-year period. The officers alone would be the largest recruitment of public service workers in Canadian history at a time of tremendous workforce shortages everywhere, including policing.
- As the transition study was an implementation plan, not a feasibility analysis, the report was silent on the impracticality of hiring thousands of trained police officers.

Risk to Essential Service

- There is no evidence that replacing the RCMP with an APPS will result in better policing as this would mean replacing an experienced force with one with no experience or tested organizational structure.
- Rural municipalities are all too familiar with the degradation of another essential service, EMS or ambulance services, when it shifted from municipal to provincial responsibility.
- The result is a risk to the quality of police protection to Albertans by bringing in an unknown and unproven service. This is compounded by the risk of not being able to hire and train thousands of officers from all over Canada at once. The resulting uncertainty of service delivery and disruption to communities in order "to send a message to Ottawa" is not deemed a responsible action to take for such a large essential service.

Lack of Municipal Support

- Municipalities fund police services and plan policing priorities for their communities they have a vested responsibility for providing this service to their citizens. After nearly a year of engagement and six months of reviewing the findings in the transition study, the membership of both Alberta municipal associations passed resolutions or motions at their March 2022 conventions opposing the formation of the Alberta Provincial Police Service.
- The result is that the municipal sector opposes the concept of creating an Alberta Provincial Police Service as proposed.

Lack of Citizen Support

- From the only public polling completed, the October 2020 Pollara Strategic Insights poll:
 - When respondents from all over Alberta were asked the specific question "Do you support the Fair Deal recommendation to create an Alberta police service to replace the RCMP" only 29% indicated support. This respondent group, however, included the over half of Alberta's population not served by RCMP (i.e., Calgary, Edmonton, Lethbridge, Medicine Hat).
 - Among all respondents in communities actually served by RCMP, just 6% of respondents supported replacing the RCMP with a provincial police service with 36% supported maintaining RCMP service with "significant improvements."



• Originally there was a belief that the province would add the question of replacing the RCMP service with an Alberta Provincial Police Service as a referendum question, along with other Fair Deal Report recommendations. However, only the question on equalization was added to the municipal ballot in October 2021. There is an opportunity to add to the May 2022 provincial election as a referendum question.

Ottawa's Review of Contract Policing

- The federal Minister of Public Safety will be consulting with provinces and territories on the pros and cons of discontinuing RCMP contract policing with provinces as per his mandate letter. RMA encourages this consultation and analysis be undertaken as a Canada-wide discussion, and result in the ultimate Canada-wide decision regarding the future of RCMP contract provincial policing. If the federal government actually discontinued RCMP contract policing with provinces this would be better than Alberta acting alone for two reasons:
- ♦ It would mean existing RCMP officers would be open to being hired by provincial forces and feasibly transitioned.
- ♦ There would probably be federal transition cost dollars available.

From: Community Engagement
To: Community Engagement
Subject: EMS Update - May 2022
Date: May 4, 2022 11:29:47 AM

Attachments: image001.png

Good Morning,

Please see the below message from Darren Sandbeck, Chief Paramedic, Emergency Medical Services, Alberta Health Services.

Thank-you, Community Engagement & External Relations

EMS 10-point Plan Update: May 2022

The COVID-19 pandemic has put a strain on the provincial healthcare system, and the first responders at AHS Emergency Medical Services have witnessed it firsthand.

EMS has seen a 30 per cent increase in call volumes in many areas, and all call types are increasing. With these high call volumes have come longer response times since last summer, and rising concerns about ambulance availability among many Albertans.

We are taking action to ensure that ambulances will always be there when needed – both now and in the future. We are putting more ambulances and paramedics on the street, changing practices to free up ambulances for critical calls, and increasing capacity in our hospitals to reduce transfer times.

AHS EMS recently announced a <u>10-Point Plan</u> to address continued system pressures and create capacity within the EMS system.

At the core of this plan – and every decision we make – is patient safety.

EMS has made several operational changes to help create capacity by freeing ambulances up for urgent patient care needs and allowing EMS to better manage continued high call volume.

The first elements of the Metro Response Plan (MRP) are underway, which sees changes to how some ambulances are assigned in order to help keep suburban ambulances in their home communities. It's early days, but EMS is seeing signs of community coverage increasing and response times decreasing over the last several weeks in several communities.

Another element of the plan sees calls being diverted to the Poison and Drug Information Service (PADIS) as part of the initiative to transfer low-priority calls. A project in conjunction with Health Link is also being established to further refer calls for secondary triage.

EMS has also stopped the automatic dispatch of ambulances to non-injury motor vehicle collisions,

and since this began, EMS Emergency Communications Officers have already noted instances where an ambulance that would have previously automatically been sent as a precaution, instead remains in service to respond to urgent calls.

EMS also recently received budget approval to add new ambulances: five ambulances each in Calgary and Edmonton, each year for the next two years, for a total of 20 new ambulances.

Adding resources in the province's two largest cities – the areas of highest demand – will have a positive ripple effect on neighbouring communities. We are also adding coverage hours and additional shifts in other municipalities, including Lethbridge and Red Deer.

EMS has also documented improved responses to high-priority events in just a short time. This stems from allowing ambulances to be pre-empted from lower priority assignments and diverted to higher priority assignments when needed.

Similarly, we have two innovative pilot projects that help keep ambulances available to patients in urgent need: EMS has concluded phase one of a project which helps manage non-emergency interfacility transfers (IFT) by transporting patients who do not need acute care using means other than ambulances (i.e., family, shuttles, taxi, etc.).

While data is currently being evaluated, anecdotal evidence has been positive and the project is being extended to all hospitals in Calgary Zone. In North Zone, the IFT pilot began January 9 at four rural sites and continues for six months.

Similarly, the Red Deer Inter-Facility Transfer Pilot Project manages low-acuity patient transfers between facilities with dedicated transfer units, freeing up ambulances to handle emergency calls.

EMS is committed not only to the well-being of our patients but also of our staff. We are deeply grateful for the dedication of our staff through the pandemic and several elements of the plan help improve patient care by boosting supports for those who work for EMS.

This includes the Hours of Work/Fatigue Management project to mitigate fatigue risk among staff, who have been going all-out for the last two years.

The Calgary Integrated Operations Centre is set to open in May. This initiative brings paramedic leads together with zone and hospital staff to improve integration, movement of resources and flow of patients.

Since January, EMS has hired a total of 66 staff: nine temporary full time, and 57 casual. We've also been meeting with learning institutions about hiring new graduates and potentially expanding training capacity.

We also know the importance of a long-term vision for EMS. That's why we're also developing a Provincial Service Plan for the next five years. As a first step, EMS Staff, our partners and the public have weighed in on the current state of EMS and we're analyzing the feedback collected.

The 10-point plan is a work in progress, but we believe it is already helping improve healthcare for all Albertans.

Darren Sandbeck Senior Provincial Director and Chief Paramedic **Emergency Medical Services Alberta Health Services**





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